FY2021 1Q Financial Results

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- Fiscal 2021 1Q Overview of Financial Results
- Highlights of Group Companies
- · Fiscal 2021 Outlook
- Content Business Strategy

Key Points of 1Q Financial Results for Fiscal 2021



Increases in both sales and profits

- Significant recovery in advertising revenue supported by top ranking in individual and core viewer ratings
- Effective control of program production costs
- Shrinkage of Tipness net loss
- Improved performance of equity-method affiliates, mainly network stations

Point 2

Digital sales are also on the track

- Hulu paid subscribers at a historical high, pushing sales up 20%
- Significant increase in sales in AVOD business, including TVer

Point 3

Full-year earnings forecast revised upward

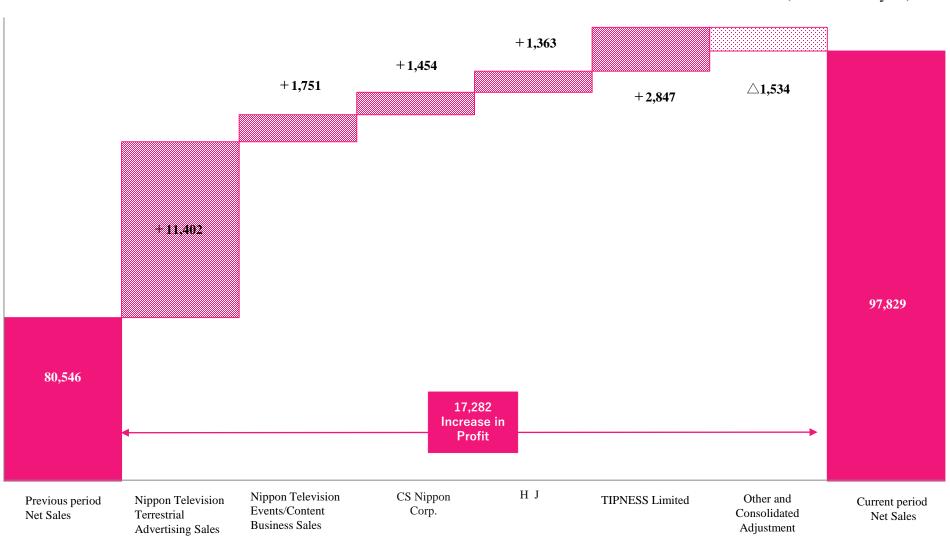
• Reflecting the recovery in the advertising market and incorporating cutbacks in production costs

FY2021 1st Quarter Consolidated Financial Results

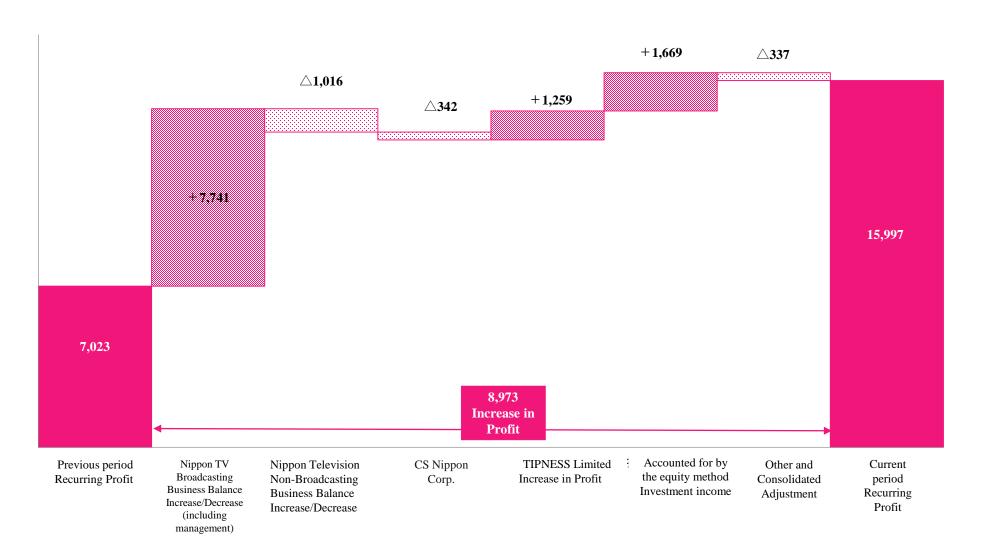
	FY2020 1Q	FY2021 1Q	Change (%)
Net Sales	80,546	97,829	21.5
Operating Profit	5,395	13,408	148.5
Recurring Profit	7,023	15,997	127.8
Net Income attributable to owners of the parent	1,547	9,914	540.8

Net Sales YoY Change Components



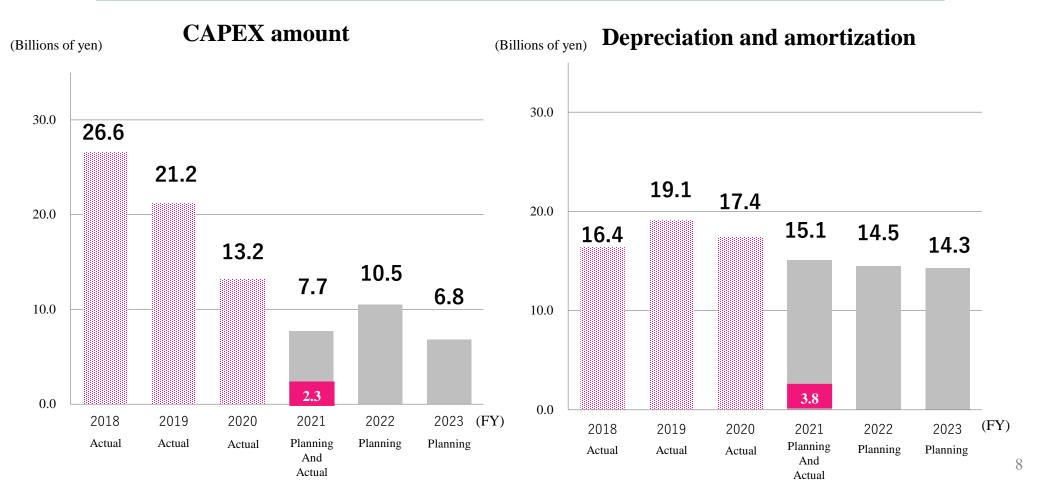


Recurring Profit YoY Change Components



CAPEX and **Depreciation** (Consolidated)

FY2021 1Q (Unit: Billions of yen)	CAPEX amount	Depreciation and amortization
	2.3	3.8



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Nippon TV Financial Results

	FY2020 1Q	FY2021 1Q	Change (%)
Net Sales	60,886	73,969	21.5
Operating Profit	6,154	12,961	110.6
Recurring Profit	8,338	14,904	78.7
Net Income	5,714	10,682	86.9

Net Sales-Nippon TV

	FY2020 1Q	FY2021 1Q	Change (%)
TV advertising revenue	48,717	60,120	23.4
Program Sales	2,863	2,734	△4.5
Events/Content business sales	8,765	10,516	20.0
Real Estate Business	539	597	10.7
Total	60,886	73,969	21.5

Nippon TV Advertising Revenue

(Millions of yen)

	FY2020 1Q	FY2021 1Q	Change (%)
TV Advertising Revenue	48,717	60,120	23.4
Time	29,070	28,529	△1.9
Spot	19,647	31,590	60.8

TV Advertising Revenue YoY

Time	FY2020 (%)	FY2021 (%)
April	△2.4	△4.8
May	1.9	△1.2
June	△3.1	0.4

Spot	FY2020 (%)	FY2021 (%)
April	△24.7	25.9
May	△40.2	79.8
June	△47.5	100.3

Nippon TV Cost of Sales

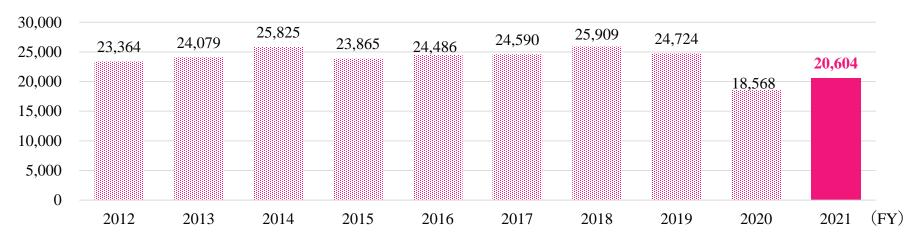
	FY2020 1Q	FY2021 1Q	Change (%)
Production costs	18,568	20,604	11.0
Personnel	5,519	5,578	1.1
Depreciation and amortization	2,701	2,566	△5.0
Events/content business costs	6,243	8,718	39.6
Others	21,698	23,541	8.5
Total	54,731	61,007	11.5

Nippon TV Production Costs

(Millions of yen)

FY2020 1Q	FY2020 1Q FY2021 1Q	
18,568	20,604	11.0

Production costs (1st Quarter)



Events/Content Business Sales and Costs

		FY2020 1Q	FY2021 1Q			FY2020 1Q	FY2021 1Q
C 4 4	Sales	1,697	319		Sales	64	649
Content Business **	Costs	834	142	Events	Costs	117	937
	Balance	862	178		Balance	△53	△287
	Sales 439 398	Balance	△33	∠∠201			
IP Business	Costs	108	354		Sales	502	480
	Balance	331	44	International Business	Costs	168	74
	Sales	_	845		Balance	334	406
Anime	Costs	<u> </u>	442	Others			
	Balance	_	403		Sales	1,890	4,453
	Sales	3,218	2,507		Costs	1,775	4,018
Media Commerce	Costs	2,714	2,288		Balance	116	434
	Balance	504	219		Sales	8,765	10,516
Movies	Sales	955	865				· ·
	Costs	527	463	Total	Costs	6,243	8,718
	Balance	428	402		Balance	2,521	1,799

Financial Highlights of Other Group Companies

(Millions of yen)	BS Nippon Corp.	CS Nippon Corp.	Nippon Television Music Corp	VAP Inc.	TIPNESS Limited
Net Sales	3,985	2,469	1,742	1,800	4,899
	(18.6%)	(116.6%)	(△36.3%)	(△23.8%)	(138.2%)
Operating Profit (Loss) (\triangle)	342	△121	368	446	△ 914
	(△45.0%)	(−)	(△27.4%)	(78.6%)	(−)
Recurring Profit (Loss) (\triangle)	347	△120	384	459	△ 979
	(△44.6%)	(−)	(△28.1%)	(71.2%)	(−)
Net Income (Loss) (\triangle)	240	△120	253	426	△ 1,886
	(△43.7%)	(−)	(△32.6%)	(59.1%)	(−)

(Millions of yen)	Nittele Seven	TATSUNOKO PRODUCTION Co.Ltd	HJ Holdings LLC	ACM	PLAY
Net Sales	678	354	8,004	499	1,408
	(△8.1%)	(8.0%)	(20.7%)	(△6.0%)	(14.4%)
Operating Profit $(Loss)$ (\triangle)	30	10	297	△ 276	332
	(17.8%)	(-)	(-)	(−)	(△8.8%)
Recurring Profit $(Loss)$ (\triangle)	31	10	304	△ 268	334
	(16.2%)	(-)	(17,749.7%)	(−)	(△9.6%)
Net Income (Loss) (\triangle)	21 (16.2%)	6 (-)	296 (39,298.5%)	△ 290 (−)	206 (△1.7%)

N.B.: Figures in parentheses indicate year-on-year changes. In the case of loss in the previous fiscal year or in the current fiscal year, the percentage change is shown as "-."

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Consolidated Forecast and Dividend Forecast

(Millions of yen)	FY2020 Result	FY2021 Previous Forecast (A)	FY2021 Revised Forecast (B)	Change (B-A)
Net Sales	391,335	392,000	395,000	3,000
Operating Profit	34,526	35,000	39,000	4,000
Recurring Profit	42,944	41,000	45,000	4,000
Profit attributable to owners of parent Net income	24,042	28,000	30,000	2,000

Dividend Forecast

* Unchanged from previous forecast

(Unit: Yen)	2Q	Year-End	Annual
FY2020 Result	10	25	35
FY2021 Forecast	10	25	35

Growth assumptions for terrestrial TV advertising revenue and production costs (vs last FY)

FY	(Unit:%)
TV advertising revenue	+1.9
Time	-1.6
Spot	+ 6 .0

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April 2021 Cour Individual Viewer Ratings

March 29, 2021 – June 27, 2021

	N	ITV		EX	Т	BS	•	ТХ		СХ	PUT
All Day	1	4.0	2	3.8	3	2.9	(5)	1.4	4	2.8	21.6
6:00 to 24:00		▲1.1		▲0.8		▲0.8		▲0.2		▲0.4	▲3.3
Prime Time	1	6.0	2	5.8	3	4.5	(5)	3.1	4	4.2	33.5
19:00 to 23:00		▲1.5		▲ 1.0		▲1.0		▲0.5		▲0.6	▲ 4.9
Golden Time	1	6.3	2	5.8	3	4.5	(5)	3.5	3	4.4	35.7
19:00 to 22:00		▲1.7		▲0.7		▲ 1.1		▲0.6		▲0.6	▲ 5.0
Non-Prime Time	1	3.4	2	3.3	3	2.5	(5)	0.9	4	2.4	18.3
All Day – Prime Time		▲1.0		▲0.6		▲0.7		▲0.2		▲0.4	▲2.7
Platinum Time	1	3.1	2	2.2	3	2.0	(5)	0.9	4	1.8	13.0
23:00 to 25:00		▲0.8		▲0.6		▲0.1		▲0.4		▲0.2	▲2.2

In order of digital channel, from left. Source for Core Target viewership (Kanto region): Video Research. Period of comparison: March 29, 2021 - June 27, 2021

April 2021 Cour Core Target Audience Rating

March 29, 2021 – June 27, 2021

	N	ITV		EX	Т	BS		ГΧ		CX	PUT
All Day	1	3.4	4	1.6	3	1.7	(5)	0.6	2	2.2	11.5
6:00 to 24:00		▲1.3		▲0.5		▲0.5		▲0.2		▲0.4	▲3.3
Prime Time	1	5.4	4	2.9	3	3.5	(5)	1.5	2	3.8	20.3
19:00 to 23:00		▲2.3		▲0.9		▲0.9		▲0.6		▲0.4	▲ 5.7
Golden Time	1	5.7	4	2.8	3	3.4	(5)	1.7	2	3.9	20.9
19:00 to 22:00		▲2.3		▲0.6		▲ 1.0		▲0.6		▲0.4	▲ 6.0
Non-Prime Time	1	2.8	3	1.2	3	1.2	(5)	0.4	2	1.8	9.0
All Day – Prime Time		▲1.1		▲0.4		▲0.4		±0.0		▲0.3	▲ 2.6
Platinum Time	1	3.0	2	2.0	4	1.5	(5)	0.6	3	1.7	10.1
23:00 to 25:00		▲1.1		▲0.7		▲0.2		▲0.3		▲0.3	▲2.8

In order of digital channel, from left. Source for Core Target viewership (Kanto region): Video Research. Period of comparison:March 30,2020 – June 28, 2020

Core target: Nippon TV's original index of men and women aged 13-49, or the "strike zone" consisting of people in school and at work that our clients seek to reach

Core Target Triple Crown for 32 consecutive cours since July 2013 (leaving 2nd place far behind)

FY2021 Programming Policy

- **1** Continue Triple Crown ratings on Individual and Core Targets
- 2 Maximum acceleration of "Multiplatform Strategy Promotion"
- **3** Strengthen real-time viewing strategy through enhancing and rebranding regular programs
- Nurture and strengthen training & development of content creators and their project development skills
- **6** Accelerate planning and development based on the "Stock Content Strategy"
- **6** Creating commercial value for terrestrial timetable under COVID-19 environment

October 2021 Programming Strategy

Programming strategy themes:

- ★ A timetable that wins the full support of viewers, whose tastes have diversified under COVID-19
 - → Top priority is to always be "consumer first"
 - → Give viewers a "From OFF to ON, From ON to FUN" experience when they switch on their remote controls; A timetable that C, T, and F2 will watch proactively
 - → Key word: "maximum delivery" Propel multi-platform strategy forward
 - 1 Strengthen proactive viewing of GP timezones
 - **2** Restructure Platinum timezone

Nippon TV Multi Platform Deployment Successes

"The (without) gentle and The (without) sociability"

This Ryota Yamasato and Masayasu Wakabayashi show has been broadcasting on variety shows intermittently since 2012. Real-life events are now being portrayed on stage.

In 2020, we aired the digest version on the terrestrial channel, then streamed the full version on Hulu 3 times

In May 2021, a no audience live show at a Shimokitazawa theater was streamed for a fee on Hulu, etc. (TVOD)

- \Rightarrow more than 25,000 viewers joined the live streaming
- ⇒ an additional two weeks of archive streaming led to a total of 55,000 ticket sales

TVer FY2021 1Q Summary



- **♦**Approximately 350 regular programs are being streamed
- **◆**Total app downloads at 38.53 million (as of the end of June)
- **◆**Maximum number of monthly visitors as MUB (excluding double counting) reached 16.64 million in June
- **♦**Nippon Television offers 34 programs regularly
- **Established a special section in TVer for SDGs, in relation with the Good**

For the Planet (GFP) project conducted from May 31 to June 6

- •17 network stations joined forces to offer 49 programs and 104 content titles on SDGs themes
- GFP package sales (advertising and branded content) were also implemented



HJ Holdings FY 2021 1Q Summary

- **◆Paid subscribers reached a record high, and 1Q sales increased +20.7%YoY**
- **♦**Hulu's original "SEASON 2 Love You as the World Ends" contributed to one of the largest membership acquisition
- •In addition, there are many Hulu originals such as "Mile Novich," "Tomorrow Sea Atelier," "Breathe Away," and "THE LIMIT."









- ◆Free streaming of 115 Nippon TV dramas to support GW stay home initiative under the state of emergency
- **◆Full streaming of TVOD live shows in the music, comedy, and sports genres**
 - *Unprecedented number of tickets sold for comedy live show "The (without) gentle and The (without) sociability"
 - The World Ladies Championship was golf's first 8 multi-channel simultaneous live streaming





Focus of Content Business Strategy for FY 2021



● Film Business

• In theaters on Friday, July 16, 2021, "Belle"

Officially selected from the "Cannes-Plumier Division" at the 74th Cannes International Film Festival

Animation director, Mamoru Hosoda, the pride of Japan, presents his latest work. As the world pays attention and the title gets selected officially by the Cannes Film Festival, Japan gets caught up in a "Belle" boom this summer!

Cumulative box office revenue from the first day exceeded 2.4 billion yen in 10 days!

Overwhelmingly popular and a smash hit!



Anime

Debuted in July 2021, "TSUKIMICHI -Moonlit Fantasy-"

Total of over 2 million copies of the series sold Successful overseas sales at that broke the record in Nippon Television history!

Large-scale animation titles including high-priced sales expected from overseas buyers and domestic streaming.(yet to be disclosed) are coming soon!

FY2021 Key Content Business Strategy ~Total of 8 Businesses~

VTuber business

- ⇒ Launched a terrestrial program of VTubers on July 29, "Project V"
- ⇒ Largest U.S. VTuber agency VShojo joined VTuber network V-Clan Network
- **⇒** Our VTubers now have 8 million channel subscribers!



AR/MR business mixta

- ⇒ mixta allows videos and images with celebrities to be taken and downloaded to smartphones
- ⇒ Content that enables pictures to be taken with Giants players at the Tokyo Dome, as well as celebs appearing on "24-hour Television"



Sports version of Dream Coaching home tutor

- ⇒ Matching service that pairs former professional athletes,
 Olympic athletes, active athletes and other top athletes with
 pupils
- \Rightarrow Launched in April and enjoying a high degree of satisfaction!
- \Rightarrow 97.6% of users gave it the highest rating of 5 stars!



Reference Materials for Financial Results

Segment Results

	Reportable segments							Consolidated
FY2021 1Q	Media Content Business	Life and Health Related Business	Real estate Related business	Total	Others	Total	Adjustment	Income Statement Amount recorded
Net Sales	91,612	4,662	2,609	98,883	1,683	100,567	△2,738	97,829
Segment profit (Loss) (\triangle)	13,662	△1,064	985	13,583	104	13,688	△280	13,408

Business Segments	Main Business
Media Content Business	Sales of TV advertising space, Video On Demand, and BS,CS,CATV,Other businesses, Royalty Sales for video, music, etc., sales of packaged media, etc., TV-shopping, Planning and operation of Movies business, Events and art exhibition business, and theme parks, Contract production of content
Life and Health Related Business Operation of fitness clubs	
Real estate-related businesses	Real estate leasing, building management, and solar power generation businesses

Spot Sales - Terrestrial Broadcasting(Nippon TV)

			FY2020 1Q	Share (%)	Change (%)		FY2021 1Q	Share (%)	Change (%)
		1	Telecom/game	16.3	△3.9	Teleo	com/game	16.8	65.8
18.0%		2	Cosmetics/toiletries	14.1	△39.6	Cosn	netics/toiletries	10.5	19.3
16.0% 14.0%		3	Pharmaceuticals	7.5	1.3	Serv	ice	10.1	139.5
12.0% 10.0%		4	Service	6.8	△59.7	Non-	Alcohol	6.5	66.7
8.0%	F12021 IQ	5	Non-Alcohol	6.3	△41.6	Phar	rmaceuticals	5.4	14.5
6.0% 4.0% 2.0%		6	Food $\langle \text{Processing } \cdot \text{Health foods, etc.} \rangle$	6.2	△15.4		\langle Processing • th foods, etc. \rangle	5.2	36.8
0.0%	Box-office/Er Alcoholic bev Finance Electrical equ Food (Proc Pharmaceuti Non-Alcohol Service Cosmetics/Itc Telecom/gar	7	Food products <dairy products="" seasonings=""></dairy>	5.0	△30.4	Elect equi	trical pment	5.2	87.1
	Box-office/Entertaina Alcoholic beverages Finance Electrical equipment Food (Processing • Pharmaceuticals Non-Alcohol Service Cosmetics/toiletries Telecom/game	8	Electrical equipment	4.5	△41.5	Fina	nce	4.9	112.6
	tainn ages nent ng •	9	Transportation equipment	3.9	△47.0	Alco	holic beverages	4.4	81.3
	nent Health foods, etc	10	Alcoholic beverages	3.9	△23.9		office ertainment	4.1	277.5

NOTE: Year-on-year percentage changes. Figures are internally managed figures.

Ranking Based On Number of Viewers

Average

Viewers

(millions)

9.52

10.364

6.628

10.605

10.123

10.243

9.038

11.810

7.953

12.533

7.471

32

otal Viewers

(millions)

36.152

33.019

33.019

32,416

31.452

31.211

31.091

29,283

28.921

28.921

258

174

178

174

174

174

174

114

174

28

30

28

29

29

24

26

30

29

			(April 1 st Week-June 4 th W			
			Title	Minutes	Broad casters	Total View (millions
1	NTV	2021/04/04	Spring collaboration special of hit Nippon TV shows!	234	30	38.923
2	NTV	2021/04/06	The! Sekai Gyoten News	234	28	36,152

Sekai Maru Mie! TV Special Investigative Unit

Spring 3-hour special: celebs are ranked

3-hour collaboration special of Nippon TV hit shows!

Zoo × Classroom × SHOW 3 Saturday shows combine

Around 30 million people watched for more than 1 minute, mainly during Golden Week during the April restructuring

March 29, 2021 – June 27, 2021/Individuals 4+ years old, /Only Nippon TV/highest viewership on date shown for regular programs and one-offs. /Source: Video research

100 news items that shook TV history

LINE-UP LAW OFFICE

Comedians' Omniquest GP

Average number of viewers nationwide: Estimated average number of viewers

Total viewers: Estimated number of viewers who watched for a minute or more

8 out of top 11 programs are Nippon TV, proving viewers are extremely aware of us

The Quest

for a special

period, proving terrestrial TV's reach is superior to other media

Dancing Sanma Palace

2021/04/11

2021/04/25

2021/04/13

2021/04/05

2021/05/05

2021/03/30

2021/05/09

2021/04/11

2021/05/01

for the entire program

TBS

NTV

NTV

NTV

NTV

EX

5

8

9

10

10

	(April 1st Week-June 4th W		
	Title	Minutes	Broad casters

Movie Lineup for 2021

Date	Title	Distributor	
September 10, 2021	★The Deer King	тоно	TEO I
October 29, 2021	*AND SO THE BATON IS PASSED	WB	渡 パ ぞ き ト L か と T た は 、
December 10, 2021	☆Your Turn to Kill: The Movie	тоно	ANATA NO BAN DRATH 18.11.

Event Lineup for 2021-2022

**Do to COVID-19, events may be postponed or canceled

Date	Event
【Tokyo】 From August 21 to December 5, 2021	"WHO IS BANKSY?" EXHIBITION WHO IS BANKSY? バンクシーって誰?展 2021 8.21 ① ** 12.5 ⑥ 東京・天王州 寺田倉庫と ************************************
【Tokyo】 From August 11 to August 30, 2021	RILAKKUMA & SUMIKKOGURASHI FESTIVAL
【Tokyo】 From October 1 to December 19, 2021	HIDEAKI ANNO EXHIBITION 危野秀明 HIDEAKI ANNO 展 EXHIBITION