|  | Fiscal year ended March 31, 2012 | Fiscal year ended March 31, 2013 |
| :---: | :---: | :---: |
| Net cash provided by (used in) operating activities |  |  |
| Income before income taxes and minority interests | 37,536 | 40,325 |
| Depreciation and amortization | 7,071 | 6,573 |
| Increase (decrease) in allowance for doubtful accounts | 0 | 1 |
| Increase (decrease) in provision for retirement benefits | 1,086 | 1,308 |
| Increase (decrease) in provision for directors' retirement benefits | $\triangle 1$ | $\triangle 11$ |
| Increase in provision for relocation of transmitting station | - | 1,080 |
| Interest and dividends income | $\triangle 2,549$ | $\triangle 3,245$ |
| Interest expenses | 6 | 7 |
| Equity in (earnings) losses of affiliates | $\triangle 2,650$ | $\triangle 2,719$ |
| Loss (gain) on sales of noncurrent assets | 34 | 52 |
| Loss on retirement of noncurrent assets | 328 | 181 |
| Loss (gain) on sales of investment securities | $\triangle 110$ | $\triangle 5$ |
| Loss (gain) on valuation of investment securities | 97 | 110 |
| Decrease (increase) in notes and accounts receivable-trade | $\triangle 4,744$ | $\triangle 555$ |
| Decrease (increase)in program rights | 362 | 476 |
| Increase (decrease) in notes and accounts payable-trade | $\triangle 54$ | $\triangle 1,020$ |
| Other, net | 1,218 | $\triangle 1,208$ |
| Subtotal | 37,631 | 41,350 |
| Interest and dividends income received | 2,633 | 3,058 |
| Interest expenses paid | $\triangle 6$ | $\triangle 7$ |
| Income taxes paid | $\triangle 14,984$ | $\triangle 15,302$ |
| Net cash provided by (used in) operating activities | 25,273 | 29,099 |
| Net cash provided by (used in) investing activities |  |  |
| Payments into time deposits | $\triangle 451$ | $\triangle 4,798$ |
| Proceeds from withdrawal of time deposits | 401 | 17,790 |
| Purchase of securities | - | $\triangle 12,000$ |
| Proceeds from redemption of securities | 22,427 | 25,500 |
| Purchase of property, plant and equipment | $\triangle 2,797$ | $\triangle 3,631$ |
| Proceeds from sales of property, plant and equipment | 206 | 21 |
| Purchase of intangible assets | $\triangle 862$ | $\triangle 579$ |
| Purchase of investment securities | $\triangle 30,767$ | $\triangle 32,367$ |
| Proceeds from sales of investment securities | 1,398 | 1,240 |
| Proceeds from redemption of investment securities | 3,411 | 1,030 |
| Payments for investments in capital of subsidiaries and affiliates | $\triangle 2,110$ | 0 |
| Payments of long-term loans receivable | $\triangle 201$ | $\triangle 253$ |
| Other, net | 377 | 680 |
| Net cash provided by (used in) investing activities | $\triangle 8,967$ | $\triangle 7,369$ |
| Net cash provided by (used in) financing activities |  |  |
| Net increase (decrease) in short-term loans payable | 692 | $\triangle 23$ |
| Purchase of treasury stock | 0 | 0 |
| Cash dividends paid | $\triangle 7,091$ | $\triangle 7,031$ |
| Cash dividends paid to minority shareholders | $\triangle 20$ | $\triangle 18$ |
| Net cash provided by (used in) financing activities | $\triangle 6,419$ | $\triangle 7,073$ |
| Effect of exchange rate change on cash and cash equivalents | $\triangle 8$ | 18 |
| Net increase (decrease) in cash and cash equivalents | 9,878 | 14,675 |
| Cash and cash equivalents at beginning of period | 33,312 | 43,190 |
| Increase of cash and cash equivalents due to equity swap | - | 5,940 |
| Cash and cash equivalents at end of period | 43,190 | 63,806 |

