| solidated statements of cash flows 】 |  | ions of yen) |
| :---: | :---: | :---: |
|  | Fiscal year ended March 31. 2015 | Fiscal year ended March 31. 2016 |
| Cash flows from operating activities |  |  |
| Profit before income taxes | 47, 740 | 55, 798 |
| Depreciation | 8, 480 | 11,641 |
| Impairment loss | - | 2, 321 |
| Increase (decrease) in allowance for doubtful accounts | $\triangle 41$ | 100 |
| Increase (decrease) in net defined benefit liability | 526 | 558 |
| Interest and dividend income | $\triangle 3,085$ | $\triangle 3,006$ |
| Interest expenses | 173 | 609 |
| Share of (profit) loss of entities accounted for using equity method | $\triangle 3,338$ | $\triangle 1,981$ |
| Loss (gain) on sales of non-current assets | $\triangle 23$ | 43 |
| Loss on retirement of non-current assets | 746 | 328 |
| Compensation income | - | $\triangle 922$ |
| Loss (gain) on sales of investment securities | $\triangle 21$ | $\triangle 42$ |
| Loss (gain) on valuation of investment securities | 253 | - |
| Decrease (increase) in notes and accounts receivable - trade | $\triangle 3,935$ | $\triangle 4,618$ |
| Decrease (increase)in program rights | 975 | $\triangle 801$ |
| Increase (decrease) in notes and accounts payable - trade | $\triangle 513$ | 463 |
| Other, net | 974 | 161 |
| Subtotal | 48, 913 | 60,652 |
| Interest and dividend income received | 3, 549 | 3,813 |
| Interest expenses paid | $\triangle 173$ | $\triangle 609$ |
| Proceeds from compensation | - | 510 |
| Income taxes paid | $\triangle 19,053$ | $\triangle 23,605$ |
| Net cash provided by (used in) operating activities | 33,236 | 40,761 |
| Cash flows from investing activities |  |  |
| Payments into time deposits | $\triangle 738$ | $\triangle 778$ |
| Proceeds from withdrawal of time deposits | 708 | 932 |
| Purchase of securities | $\triangle 1,000$ | - |
| Proceeds from redemption of securities | 6, 000 | - |
| Purchase of property, plant and equipment | $\triangle 14,886$ | $\triangle 20,269$ |
| Proceeds from sales of property, plant and equipment | 31 | 226 |
| Purchase of intangible assets | $\triangle 1,093$ | $\triangle 2,075$ |
| Purchase of investment securities | $\triangle 27,458$ | $\triangle 44,770$ |
| Proceeds from sales of investment securities | 23 | 60 |
| Proceeds from redemption of investment securities | 42, 064 | 40, 959 |
| Payments for investments in capital of subsidiaries and associates | $\triangle 297$ | $\triangle 1,042$ |
| Purchase of shares of subsidiaries resulting in change in scope of consolidation | $\triangle 24,116$ | - |
| Payments of long-term loans receivable | $\triangle 3,815$ | $\triangle 1,443$ |
| Other, net | 6,635 | 1,379 |
| Net cash provided by (used in) investing activities | $\triangle 17,941$ | $\triangle 26,820$ |
| Cash flows from financing activities |  |  |
| Net increase (decrease) in short-term loans payable | 2, 975 | $\triangle 2,330$ |
| Repayments of lease obligations | $\triangle 256$ | $\triangle 1,316$ |
| Purchase of treasury shares | $\triangle 1$ | $\triangle 2$ |
| Cash dividends paid | $\triangle 8,896$ | $\triangle 7,599$ |
| Dividends paid to non-controlling interests | $\triangle 63$ | $\triangle 26$ |
| Net cash provided by (used in) financing activities | $\triangle 6,242$ | $\triangle 11,275$ |
| Effect of exchange rate change on cash and cash equivalents | 38 | 0 |
| Net increase (decrease) in cash and cash equivalents | 9, 090 | 2, 666 |
| Cash and cash equivalents at beginning of period | 87, 452 | 96,538 |
| Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation | $\triangle 4$ | - |
| Cash and cash equivalents at end of period | 96, 538 | 99,204 |

