|  | As of March 31, 2019 | As of June 30, 2019 |
|--|----------------------|---------------------|
| Assets                                 | ·                    |                     |
| Current assets                         |                      |                     |
| Cash and deposits                      | 47, 420              | 41, 32              |
| Notes and accounts receivable - trade  | 100, 971             | 98, 21              |
| Securities                             | 52,000               | 57, 00              |
| Inventories                            | 4, 164               | 4, 56               |
| Program rights                         | 7, 608               | 7, 66               |
| Other                                  | 23, 819              | 22, 02              |
| Allowance for doubtful accounts        | △237                 | △23                 |
| Total current assets                   | 235, 747             | 230, 55             |
| Non-current assets                     |                      |                     |
| Property, plant and equipment          |                      |                     |
| Buildings and structures, net          | 65, 632              | 69, 71              |
| Machinery, equipment and vehicles, net | 21, 205              | 20, 17              |
| Tools, furniture and fixtures, net     | 3,716                | 3, 79               |
| Land                                   | 167, 605             | 167, 76             |
| Leased assets, net                     | 8, 244               | 8, 13               |
| Construction in progress               | 7, 989               | 9, 18               |
| Total property, plant and equipment    | 274, 393             | 278, 76             |
| Intangible assets                      | •                    | ·                   |
| Goodwill                               | 10, 168              | 9, 93               |
| Other                                  | 19, 788              | 19, 47              |
| Total intangible assets                | 29, 957              | 29, 40              |
| Investments and other assets           |                      | •                   |
| Investment securities                  | 363, 683             | 367, 03             |
| Long-term loans receivable             | 4, 290               | 4, 19               |
| Deferred tax assets                    | 2, 578               | 2, 59               |
| Other                                  | 31, 992              | 32, 01              |
| Allowance for doubtful accounts        | △1, 149              | △1, 14              |
| Total investments and other assets     | 401, 396             | 404, 69             |
| Total non-current assets               | 705, 747             | 712, 85             |
| Total assets                           | 941, 494             | 943, 40             |

|   |                      | (33111110110 01 ) 011) |  |
|---|----------------------|------------------------|--|
|   | As of March 31, 2019 | As of June 30, 2019    |  |
| Liabilities                             | <u> </u>             |                        |  |
| Current liabilities                     |                      |                        |  |
| Notes and accounts payable - trade      | 8, 915               | 8, 382                 |  |
| Short-term borrowings                   | 2, 605               | 2, 624                 |  |
| Accounts payable - other                | 12, 062              | 6, 508                 |  |
| Accrued expenses                        | 54, 431              | 49, 415                |  |
| Income taxes payable                    | 11, 177              | 3, 930                 |  |
| Provision for sales returns             | 18                   | 15                     |  |
| Other                                   | 11, 536              | 15, 472                |  |
| Total current liabilities               | 100, 747             | 86, 349                |  |
| Non-current liabilities                 |                      |                        |  |
| Lease obligations                       | 16, 904              | 16, 449                |  |
| Deferred tax liabilities                | 38, 033              | 42, 234                |  |
| Retirement benefit liability            | 13, 144              | 13, 186                |  |
| Long-term guarantee deposits            | 20, 356              | 20, 350                |  |
| 0ther                                   | 5, 318               | 5, 979                 |  |
| Total non-current liabilities           | 93, 756              | 98, 207                |  |
| Total liabilities                       | 194, 504             | 184, 556               |  |
| Net assets                              |                      |                        |  |
| Shareholders' equity                    |                      |                        |  |
| Share capital                           | 18, 600              | 18, 600                |  |
| Capital surplus                         | 35, 489              | 35, 489                |  |
| Retained earnings                       | 602, 522             | 604, 663               |  |
| Treasury shares                         | $\triangle 8,935$    | $\triangle 8,938$      |  |
| Total shareholders' equity              | 647, 676             | 649, 815               |  |
| Accumulated other comprehensive income  |                      |                        |  |
| Valuation difference on available-for-  | 00 550               | 100.000                |  |
| sale securities                         | 93, 552              | 103, 360               |  |
| Deferred gains or losses on hedges      | 4                    |                        |  |
| Foreign currency translation adjustment | $\triangle 74$       | △110                   |  |
| Total accumulated other comprehensive   | 09.401               | 100 040                |  |
| income                                  | 93, 481              | 103, 249               |  |
| Non-controlling interests               | 5, 831               | 5, 780                 |  |
| Total net assets                        | 746, 989             | 758, 85                |  |
| Total liabilities and net assets        | 941, 494             | 943, 408               |  |
| _                                       | ,                    |                        |  |